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May 5, 2020

**William A Marino**  
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Star America  
**Chairman**

The Honorable Nancy Pelosi  
Speaker  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Mitch McConnell  
Majority Leader  
United States Senate  
Washington, DC 20510

**David Parker**  
Head of Global Business  
Development & Strategy  
Fluor  
**President**

The Honorable Charles E. Schumer  
Democratic Leader  
United States Senate  
Washington, DC 20510

The Honorable Kevin McCarthy  
Republican Leader  
U.S. House of Representatives  
Washington, DC 20515

**Rodney Moss**  
Senior Vice President  
Hunt/Amber Infrastructure  
**Secretary & Treasurer**

Dear Speaker Pelosi, Majority Leader McConnell, Leader Schumer and Leader McCarthy,

As State governments continue to struggle with severely declining budgets and reduced internal capabilities from the COVID-19 pandemic, we write to urge you to provide State departments of transportation with at least \$49.95 billion in flexible federal funding.

**Sam Chai**  
President  
Kiewit Development  
Company  
**Director**

This important investment, when considered in addition to a larger effort to pass a robust package of surface transportation and water infrastructure reauthorizations, will ensure our transportation systems are operated and maintained without disruption. In addition, with thousands of construction jobs on the line, this funding will also ensure critical construction projects can continue safely without unnecessary delay or economic disruption.

**Nuria Haltiwanger**  
Chief Executive Officer  
ACS Infrastructure  
Development  
**Director**

As you know, infrastructure construction and maintenance is a jobs engine. As the leading P3 industry organization representing the Nation's top firms responsible for the design, build, finance, operation and maintenance of much of the country's infrastructure, AIAI believes it is critical Congress acts quickly to provide this near-term funding to ensure our transportation system continues to operate safely and without interruption.

**Sia Kusha**  
Senior Vice President  
Plenary Americas  
**Director**

Thank you for your leadership at this important time and for your efforts to date to help our Nation respond to the pandemic. Should you have any questions or need additional information, please feel free to contact me directly at (516) 495-0560 or lbuglione@aiai-infra.org.

**Belen Marcos**  
President  
Cintra US  
**Director**

Sincerely,

**Christophe Martin**  
Chief Executive Officer  
VINCI Concessions  
**Director**

Lisa Buglione  
Executive Director

**Sallye Perrin**  
Senior Vice President  
WSP  
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**Anthony Phillips**  
Regional Managing Director  
North America  
John Laing  
**Director**